CareerSource BREVARD		ceer Center Committee I June 30 A.M. – 10:00A.M. CSB Bo (Teleconference 322)	e 14, 2018 oardroom
Attendees:	Mike Menyhart (Chair), Joe Angelast Coxwell, Nancy Heller, Laura Koursa Thron, Jerry Visco	-	
	Agenda		Page No.
Call to Order		Mike Menyhart	
Introductions			
Public Comment			
Presentation – New Cı	ustomer Experience Flow	Thomas LaFlore	
Action Items			
Approval of Committee	Minutes for March 8, 2018	Mike Menyhart	1 - 3
Guidelines on Formula F	Funding Usage	Marci Murphy	4 – 5
Action Brief - PY18-19 N	ew Objective-Strategic Focus	Marci Murphy	6
Discussion/Informatio	on Items		
 Committee Goal Sta 	atus	Jana Bauer	7 - 15
• ITA Vendor Ev	valuation	Erma Shaver	16 - 18
• Effectiveness of	of Training/Career Services	Erma Shaver	19 – 20
 Sector Strategy 	/ Updates	Jana Bauer	21 – 23
 Soft Skills Prog 	gram Overview	Jana Bauer	24
 Continuous Im 	nprovement Initiatives	Jana Bauer	25 – 27
• Rentention Too	olkit	Jennifer Lasser	
• Third Quarter	Contractor Performance PY17-18	Erma Shaver	28 – 30
Local Custome	er Satisfaction Survey – Jobseekers	Erma Shaver	31 – 33
 Nursing Camp 	oaign Overview	Denise Biondi	34
• Website and Se	ocial Media Analytics	Denise Biondi	35
• Attendance Ro	oster		36
Adjourn		Mike Menyhart	

Upcoming Meetings

July 2018 26th Industry Workforce Committee-8:30am

August 2018

6th Governance/Finance Committee-3:00pm 6th Executive Committee-4:00pm 16th Board of Directors-8:00am

<u>September 2018</u> 13th Career Center Committee-8:30am

October 2018 18th Industry Workforce Committee-8:30am

<u>November 2018</u> 5th Governance/Finance Committee-3:00pm 5th Executive Committee-4:00pm 15th Board of Directors-8:00am

December 2018 6th Career Center Committee-8:30am

January 2019 17th Industry Workforce Committee-8:30am

February 2019

4th Governance/Finance Committee-3:00pm 4th Executive Committee-4:00pm 14th Board of Directors-8:00am

<u>March 2019</u> 14th Career Center Committee-8:30am

<u>April 2019</u> 25th Industry Workforce Committee-8:30am

May 2019

6th Governance/Finance Committee-3:00pm 6th Executive Committee-4:00pm 16th Board of Directors-8:00am

June 2019 13th Career Center Committee-8:30am

CareerSource Brevard

Career Center Committee March 8, 2018

Minutes

Members in Attendance:

Mike Menyhart (via teleconference), Stephanie Archer, Shawn Beal (via teleconference), Nancy Heller (Acting Chair)

Members Absent:

Frank Abbate, Dale Coxwell, Debra Greco, Amar Patel and Rose Thron

Staff in Attendance:

Marci Murphy, Don Lusk, Jana Bauer, Denise Biondi, Jenn Lasser, Erma Shaver and Marina Stone

Guests in Attendance: Caroline Joseph-Paul and Stephanie Brown of CareerSource Brevard (CSB) Career Centers

Call to Order:

Nancy Heller (Acting Chair) called the meeting to order at 8:30 am at CareerSource Brevard (CSB). Introductions were made.

Public Comment:

Nancy Heller shared that these Career Center Committee meetings are incredibly beneficial and encourages everyone to attend.

Presentations:

MAPS Program

Staff presented the new MAPS training that is utilized in the centers for WT, SNAP and NextGen customers. This is the new "work readiness/foundations training" designed by the contractor. The presentation highlighted an overview of the program, and dove deeper into what is offered all four days.

AARP Back to Work 50+ Grant Presentation

Staff presented on the AARP Back to Work 50+ program. This grant is in its fourth year and CSB is the grant recipient this year. The presentation walked the committee through the overall program initiative, the BTW50+ network and research piece, and the process flow for candidates.

Action Items:

Approval of Career Center Committee Minutes of December 14, 2017

Motion to approve the Minutes from the December 14, 2017 meeting was made by Mike Menyhart. Shawn Beal seconded the motion. The motion passed unanimously.

Discussion/Information Items:

Committee Goal Status

Staff reviewed the matrix of the Career Center Committee including the Goal, Objectives, Strategies, Actions, Timeframes a Status of each strategy.

Aerospace Industries Association (A1A) Aerospace Workforce Summit

In April 2017 AIA made the decision to hold a Summit in Florida (first convening in the state) the following November. Career Source Brevard was asked to be a part of the Planning Committee. While early results indicate that addressing the time and cost for sponsoring Security Clearances and available funds for paid internships for university students are critical, these challenges and suggested action plans are being compiled and prioritized for review by the Planning Committee. CSB will have active participation at the Sub-Committee level for moving resolutions forward. We were also able to forge new relationships and rekindle old ones through the networking opportunities at the event.

Continuous Improvement Initiatives

In July 2017, CSB officially switched to a new one-stop career operator contractor, C2 Global Professional Services. During transition, C2 worked with CSB Board to identify various areas for improvement. In particular, C2's strengths in technology helped to identify core initiatives that would help the organization attract hidden talent and increase awareness within the community. Many initiatives have been/are being implemented such as virtual industry tours, career advising training, texting campaigns, Jobs321 Facebook page and a jobs map.

Second Quarter Contractor Performance PY 17-18

The CSB/C2 GPS contract is cost reimbursement for direct program costs, however; profit is withheld from the Contractor until measurable performance outcomes are achieved. The Contractor succeeded in meeting or exceeding the performance criteria and was paid all withheld costs for the second quarter of PY17-18. Data was shared.

Working for Brevard Semiannual Report

An infographics was presented, entitled "Working for Brevard" which showed businesses served, services provided to businesses and measuring successes, along with the unemployment rate, on –the-job training, veterans served and recruiting events

Local Customer Satisfaction Survey Results

The Customer Satisfaction Survey instrument in use in our career centers appears on computer stations and on the Workforce Specialist Services and Transition Specialist Services computers. Signage, pop-up reminders and staff engagement have been used to encourage participation. As of July 1, 2017, the Customer Satisfaction Survey transitioned to the new contractor. During the second quarter, October 1, 2017 through December 30, 2017, 973 surveys were received. Year to Date 1,667 customers have completed surveys with an overall customer satisfaction rate of 92.9%.

Website and Social Media Analytics

Ai infographic was shared about the CSB Website and the use of CSB's Social Media which shows website traffic along with website, Facebook and Twitter statistics.

Adjourn:

There being no further discussion or business, Nancy Heller adjourned the meeting at 9:44am.

Respectfully submitted,

Reviewed by,

<u>{Signature On File}</u> <u>03/14/18</u> Marina Stone Date <u>{Signature on File}</u> <u>03/14/18</u> Nancy Heller, Acting Chair Date



Action Brief

Guidelines on Formula Funding Usage

Background

The training and supportive services funds guidance is reviewed every year with the purpose of ensuring that CareerSource Brevard is focusing on programs that are the most effective for businesses and the job seekers. This review considers the unemployment rate, other economic factors and funding availability for the program year. For the Program year 2017-2018 guidelines were set as follows:

- 70% Employer Based Training (i.e. OJTs, Work Experience, Employed Worker, Upgrade OJTs)
- 30% Individual Training Accounts (ITA's)

This guideline focuses on the type of training or training mix offered and this mix has been in effect since PY 2014-15. For the current year, our projected year end expenditure will likely be 50 % each for Work-based Training and Individual Training Accounts. The actual expenditure depends on a variety of factors and depends on business needs, the needs & barriers of job seeking customers and our LWDB performance goals. For PY 2018-19 we are proposing 50% for each of the two categories.

Due to continued low unemployment, many people are working but might be in a job where all their skills are not fully utilized or income is not sufficient compared to previous employment. These people are the underemployed (Defined in Figure 1). As a result of the current economy and CSB's focus on finding hidden talent for our businesses, attention should be placed on these customers. Prior to 2014-15, the guideline centered on the job seeker customer mix which was segmented into categories for unemployed, underemployed and employed workers. Staff would like to focus on customer mix again due to the factors explained above.

As such, the 2018-19 recommendation provides for guidelines which support the *Training Mix* and the *Job Seeker Customer Mix*.

Recommendation

Staff recommends the following for the *Training Mix* PY 2018-19:

- 50% Work-based Training (i.e. OJTs, Work Experience, Employed Worker, Upgrade OJTs)
- 50% Individual Training Accounts (ITA's)

Employ Florida Definition of Under-Employed:

- Those employed less than full-time who are seeking full-time employment.
- Individuals who are employed in a position that is inadequate with respect to their skills & training.
- Individuals who are employed who meet the definition of a low-income individual in WIOA Sec. 3(36) AND
- Who are employed but whose current job's earnings are not sufficient compared to previous job earnings from their previous employment per state and/ or local policy.

Staff also recommends the following for the *Job Seeker Customer Mix* for 2018-19:

- 70% on unemployed workers
- 20% on the underemployed
- 10 % on employed worker training

<u>Action</u>

Review and approve the guidance on training funds investment mix to be utilized in obligating and expending training funds for PY 2018-2019.



Action Brief

PY18-19 New Objective/Strategic Focus

Background

With Brevard's unemployment rate hovering around 3.4%, finding workforce talent needed for businesses across every industry is becoming more difficult. CSB is continuing to focus on this challenge and committee strategies, actions and the President's goals will center around this in the following year. CSB has already put into place processes and initiatives that are helping to address the workforce shortage. In addition, an overarching theme will be added..."**Finding Hidden Talent and bringing more people into the Career Centers and into the Employ Florida Database, where businesses can find the talent they need.**"

A company-wide brainstorming exercise was completed and many outstanding strategies were discovered. The list was reviewed and prioritized by the Senior Management Team. The next step involved reviewing the ideas and grouping them into strategies and actions for Committee review, input and status.

Recommendation

Staff has suggested to add the following to the Career Center Committee goal matrix.

Career Center Committee					
GOAL: Create a Career Center Model that is one of the top choices	for career s	seekers and bu	sinesses in		
Brevard by offering quality workforce products and services.					
New Objective: Finding Hidden Talent for Brevard's Businesses in	a competitiv	<mark>ze employer job</mark>	o market.		
Strategies	Actions	Timeframes	Status		
Develop processes and strategies to outreach to the community to					
bring in more job seekers.					
Create/Host events/workshops/classes that attract job seekers to our					
Career Centers.					
Find ways to make our Career Center more customer friendly and					
inviting.					
Create a Task Force to develop plans to increase our footprint with					
the following Special Populations:					
Latino					
Ex-Offenders					
Mature Workers					
Under Employed					
Recovering Substance Abuse					

<u>Action</u>

Review and approve, or modify, the recommendation to add the new Objective and Strategies surrounding finding Hidden Talent to the Goal Matrix.

Career Center Committee

GOAL: Create a Career Center Model that is one of the top choices for career seekers and businesses in Brevard by offering quality workforce products and services.

Objective: Offer the highest quality of services to Career Seekers to enable them to become the talent that the					
businesses need.					
Strategies	Actions	Timeframes	Status		
Increase the skills	Measure & analyze the	June 2018	See Attached Briefs ITA Vendor Evaluation		
needed in the labor	effectiveness of the		and Effectiveness of Training.		
force to meet the	training programs				
demands of local and	offered to career				
regional businesses.	seekers through CSB.				
	Demonstrate examples	Ongoing	Industry Advisory Councils		
	of effectively cross		CSB is in its 5 th year of facilitating 5		
	walking real-time		industry advisory councils for EFSC. To		
	Industry data from		date, we have received over \$166k and		
	CSB's sectors and		facilitated 65 meetings. This affords CSB's		
	Business Liaisons to		Business Services team the opportunity to		
	staffing specialists &		hear from our industry partners their		
	Recruiters to be utilized		workforce challenges as it relates to		
	by career seekers.		education and training and review		
			curriculum for appropriate competencies.		
			We have developed, disseminated and		
			compiled the results of a workforce skills		
			needs survey for the IT, Healthcare,		
			Manufacturing, and		
			0		
			Logistics/Transportation/Maritime		
			industry which was provided to EFSC to		
			help them better understand current and		
			future needs of the required workforce –		
			driving curriculum revisions and		
			additions. For the last quarter, the		
			following occurred;		
			Logistics/Transportation/Maritime		
			 tour of Port Canaveral was 		
			facilitated.		
			• Manufacturing – Tour of Bayside		
			High School Manufacturing		
			Academy was facilitated.		
			Business Administration – hosted		
			a business learning event to		
			familiarize local businesses with		
			EFSC student internships and co-		
			op opportunities across all EFSC		
			programs. Plans for a second event		
			this year is currently underway.		
			Business Services Quarterly Presentations		
			• Staff hosted a rotational at all		
			three centers on May 1, 2, 3 for the		
			Healthcare industry to assist CSB		
			staff on understanding the		
			industry to guide better referrals		

	Career	r Center Com	mittee
		-	for career seekers and businesses in Brevard
	rkforce products and ser		
	ignest quality of services	to Career Seekers t	o enable them to become the talent that the
businesses need.			 and more robust conversations on career opportunities. <u>Career Exploration</u> Virtual Career Exploration event was held for Manufacturing on April 25th with two manufacturers. Upcoming events include: May 23rd (Logistics) and June 27th (Customer Service). On-site Career Exploration Events are scheduled for June for IT and Manufacturing and will be an in person event with employers, training providers and CSB staff to provide opportunities for staff and jobseekers to see in-person and hear direct from employers info
	Form partnerships to help identify the training needs of local businesses	Ongoing	about the industry, necessary schooling, career ladders and resources available for training within the industry. See Sector Strategy Updates Brief. See Soft Skills Program Overview Brief.
Improve the lives of Brevard County's Youth & Young Adult population by offering services & programs that benefit this population & prepare them for the workforce.	Work with Brevard Public School's to facilitate the addition and robust usage of Vocational and CAPE Academies.	Ongoing 8 of 36	The next CAPE meeting will occur in September 2018.CSB and the BPS CTE departments have worked closely to recruit students for the AIM manufacturing internships. The CTI director and teachers hand-selected students to be invited to apply. A total of 14 students went through the work readines training and will interview the week o June 11 for 12 different positions availableCSB and the CTE department hosted a first annual job fair on May 24. Over 36 businesses and more than 50 students were offered positions so far, with one being on site at the event. The planning committee i already discussing how to improve the event for next year.

	Career	Center Cor	nmittee
GOAL: Create a Caree	er Center Model that is one	e of the top choic	ces for career seekers and businesses in Brevard
by offering quality w	orkforce products and serv	rices.	
Objective: Offer the h businesses need.	ighest quality of services t	to Career Seeker	s to enable them to become the talent that the
businesses need.	Effectively run the	Ongoing	From Eab 12 to May 14 61 now participants
	Effectively run the NextGen young adult program and supply youth with innovative services to help them enter the workforce.	Ongoing	 From Feb 12 to May 14, 61 new participants were enrolled into NextGen (57 OSY, 4 ISY). Total participants to date: 305 (87% of goal). CSB has also implemented a new summer internship program, "Summer Earn and Learn," targeting high-school students countywide who are currently receiving free or reduced lunch. Students will be placed into a one-week work readiness training followed by an eight-week paid internship. This program is being made possible by CSB's TANF funding.
Work to identify and find hidden talent in a low unemployment	Work with Cities and organizations in Brevard County to offer work readiness training and/or a Summer Jobs program.	Ongoing Ongoing	Juniors to JobsJuniors to JobsThe 5th year of this program was kicked offon Monday, June 4, with 18 students thisyear. Students will work through July 20.Cocoa WorksThe 3rd year of this program was kicked offon Tuesday, May 29, with 14 students thisyear. Students will work through July 20.NextGen is sponsoring 3 students.See PY 18-19 New Objective/Strategic FocusAction Brief.
environment. Work with other Workforce Boards and Organizations to find innovative processes/ collaborations around Career Seekers that can be shared.		Ongoing	Hurricane MariaUnder a WIOA National DislocatedWorkers (NDW) Grant, CSB is in theplanning stages of providing assistanceservices for evacuees from Puerto Rico andthe Virgin Islands. Staff is working with acontractor, selected by CareerSourceCentral Florida (CSCF), to provideworkshops that will focus on acculturationincluding community orientation andworkplace readiness for individualsdisplaced and finding their way inBrevard County. The intent is to assistthis hidden talent population innavigating their way to sustainedemployment.
			ESOL Courses Under the WIOA NDW grant for Hurricane Maria, CSB is working with

Career Center Committee

GOAL: Create a Career Center Model that is one of the top choices for career seekers and businesses in Brevard by offering quality workforce products and services.

Objective: Offer the highest quality of services to Career Seekers to enable them to become the talent that the businesses need.

	Brevard Adult Education to provide ESOL
	classes in CSB Centers in Palm Bay and
	Titusville. These classes are slated to
	begin over the summer and CSB is
	working to market the classes to the
	parents of children enrolled in the Brevard
	County School System this year, from
	Puerto Rico, due to Hurricane Maria.
	At the same time, CSB team is exploring,
	with the new Walmart Distribution Center
	and Brevard Adult Education, an
	opportunity to provide ESOL training at
	the new Walmart location as they are
	reporting to have hired a substantial
	number of Puerto Rican evacuees.
	Walmart Partnership
	CSB Business Services team assisted with
	connecting Walmart Distribution Center
	(Corporate) staff with CSCFL and CS
	Flagler/Volusia staff to plan a regional job
	fair to recruit talent from east Orange
	County and South Volusia areas. Walmart
	HR is interested in recruiting from the
	Hispanic population.
	Brevard Achievement Center (BAC) in
	<u>Titusville</u>
	Effective, June 1, CSB entered into an
	MOU with Brevard Achievement Center,
	allowing BAC to have physical presence in
	the Titusville Career Center. In turn, BAC
	will:
	• Assist and ensure that eligible
	BAC career seekers are registered
	in Employ Florida (EF).
	 Coordinate with CSB to provide
	access to services and programs to
	ensure the needs of career seekers
	with disabilities are met.
	Assist with placement of career
	seekers with disabilities into
	appropriate jobs, work-based
	training and other employment
	activities.
	• Share worksite agreements with

	Career	Center Commi	ittee
GOAL: Create a Caree	r Center Model that is one	of the top choices fo	or career seekers and businesses in Brevard
by offering quality wo	orkforce products and serv	ices.	
-	ighest quality of services t	o Career Seekers to e	enable them to become the talent that the
businesses need.			
			 Provide applicable credentialing, screening and test results that will be jointly shared between CSB and BAC. Assistance in training CSB staff on best practices for maximizing services for career seekers with disabilities. Assist business service programs such as recruiting events and job fairs as requested by CSB Industry Relations staff.
Ensure that measureable continuous improvement is being utilized throughout the CareerSource Brevard organization.	Sustain Customer focused, high performing services to the general public.	December 2017	See Continuous Improvement Initiatives Brief.
Objective: Offer the hi	ighest quality of services t	o Businesses to meet	their workforce needs.
Strategies	Actions	Timeframes	Status
Track & improve Business engagement Activities		Ongoing	 Hiring Events (Feb – May 15): 60 Recruiting Events, 1,383 jobseekers in attendance. April 4th – EDC/CSB CPT Job Fair May 9th – CSB Job Fair –639 Job Seekers & 64 Business Upcoming Job Fairs Brevard Public Schools CTE Job Fair – May 24th – 31 businesses – over 50 students, 2 were offered jobs on the spot. CSB plans to replicate this event in the future. Construction Job Fair June 12th Learning Events: 0 events hosted this quarter Business/Talent Pipeline Development and Engagement Aug 28 – Healthcare Consortium Meeting Virtual Industry Tours and Chat Support June – Customer Service July – Entrepreneurship August – Healthcare
		11 of 36	

Career Center Committee						
GOAL: Create a Caree	GOAL: Create a Career Center Model that is one of the top choices for career seekers and businesses in Brevard					
	rkforce products and serv	-				
	Objective: Offer the highest quality of services to Career Seekers to enable them to become the talent that the					
businesses need.	·					
Work with other		Ongoing	Career Mapping			
Workforce Boards		0 0	A combination of tools are available and			
and Organizations to			currently being used to target customers			
find innovative			for special grants like the Americas			
processes/			Promise Grant, Hurricane Grants, and			
collaborations			Sector Strategy Initiatives. These tools			
around Business			assist staff in identifying skills			
Services.			shortages/overages and assist in the			
			matching of job seekers to jobs The tools			
			are:			
			Locally developed Talent			
			Mapping Database that shows all			
			active job seekers by talent pool			
			based on their job of interest,			
			education and experience. It also			
			includes other demographic data			
			(gender, vet status, age) as well as			
			employment status at the time of			
			registration.			
			Reporting Tools, Power BI -			
			Business Intelligence Reporting			
			solution and SQL Server			
			Reporting Solution that are being			
			used to mine available job orders			
			Communication Collaboration			
			Provide partner support, and have CSB			
			recruiter attend the Florida High Tech			
			Corridor's "Corridor Talent Forum" in			
			March to meet career counselors from			
			more than 50 colleges and universities.			
			• Ongoing leveraging of State outreach			
			and branding campaign assets and			
			ongoing communications with state and			
			WIB outreach personnel to share best			
			practices and assets for talent attraction			
			and media relations.			
			Business Services			
			• CSB is supporting the Lennar Homes			
			statewide construction job fair efforts			
			during the week of June 11-15 by			
			hosting a construction job fair on June			
			12 in Rockledge. CareerSource Florida			
			has partnered with Lennar Homes and			
			several other workforce regions to host			
			job fair events that week to increase			
			awareness and fill current open			
			positions for construction-related			

	Career	Center Comm	ittee
GOAL: Create a Caree	r Center Model that is one	e of the top choices f	or career seekers and businesses in Brevard
by offering quality wo	orkforce products and serv	rices.	
Objective: Offer the hi	ighest quality of services t	o Career Seekers to	enable them to become the talent that the
businesses need.			
			 trades. CSB is working with Hispanic and Puerto Rican Chambers of Commerce and searching for additional resources to find hidden talent pools that may not have been previously used in the past. Business Services Managers of CSCFL, CSFV and CSB will meet in June, August and October. Topics include focusing on sector strategies and companies with a regional reach.
Help Businesses	Create a	June 2018	Retention Toolkit Presentation
Train and Retain their workforce.	comprehensive, high- quality "Employee Retention" package to offer to businesses.		
Objective: Create a da	ta centered environment t	o measure the succe	ss of CareerSource Brevard's services.
Strategies	Actions	Timeframes	Status
Create a method to display CSB's Federal, State and Career Center Contract measures in a simplistic, easy to understand snap shot.	Create, analyze and present at committee meeting	Ongoing	See Third Quarter Contractor Performance Results 17-18 Brief.
Create a method to measure CSB's value to the Brevard Community as a source that is used by career seekers and businesses.	Create and measure	September 2018	Working for Brevard Semiannual Report and Economic and Community Impact Annual Report will be presented in September.
Measure the Customer Satisfaction of both Career Seekers and Employers. Objective: Develop &	implement Marketing & (Ongoing Dutreach to business	See Local Customer Satisfaction Survey - Jobseekers Brief.
and utilize CSB's servi		1	
Strategies	Actions	Timeframes	Status
Develop a comprehensive portrait of CSB's business services that includes relevant analytics and data.	Engage outreach plan that raises awareness of CSB's business services including: Talent Attraction, Recruitment and Retention Services.	Ongoing	 Media Relations Messaging this quarter included; AARP BTW50+ and Soft Skills programs, weekly hot jobs and the success of the nearly 700-person job fair.

	Career	Center Comm	ittee
		-	r career seekers and businesses in Brevard
by offering quality work			makes them to be some the talent that the
	nest quality of services t	to Career Seekers to e	enable them to become the talent that the
businesses need.	Engage outreach plan	Ongoing	 Social Media and E-Outreach Messaging this quarter highlighted the IT and Healthcare sector program events. Website New updates this quarter included writing new SEO-rich program content, improving cross linkages adding pages for expanded service such as: Partner placement services Soft Skills and Healthcare sector program work all have added well content. Business to Business Paid Ad Campaigns BBN promoted CSB's new Soft Skills program, AARP's Back to work 50+ program, and general business services offerings. Marketing Materials Created outreach tools (pocked cards, etc) staff can use to furthe the good work of CSB' manufacturing sector strategy on cgrant deliverables are served. Re-printing more service rack card for staff to share with employers.
comprehensive f portrait of CSB's career services that includes relevant analytics and data.	Engage outreach plan that raises awareness of/drives talent to CSB's career seeker services. Actions target both hidden talent (i.e. ex-offenders, vets, mature workers, persons with disabilities, etc.) and Key Sector-required talent.	Ongoing 14 of 36	 Sector Strategy Campaigns (state-funded) Goal is to build a database of talen employers need now or in the nea future. Lead to customized landing page on CSB's website. Engineering Paid ads run from March – June 6 talents engaged with CSB and are working with recruiters. Healthcare Paid ads run from May – June 1 talent engaged with CSB and are working with recruiters. Soft Skills Launched and building multimedia campaign to raise awareness and use of Soft Skill training services. Social Media and Direct Mail Launched non-paid advertising promoting services, events, joil

Career Center Committee				
GOAL: Create a Caree	r Center Model that is o	ne of the top choice	s for career seekers and businesses in Brevard	
by offering quality wo	orkforce products and se	rvices.		
Objective: Offer the h	ighest quality of services	s to Career Seekers	to enable them to become the talent that the	
businesses need.				
			fairs, Hot Jobs, virtual career seminars, JOBS321 Facebook page and JOBS321 text platform.	
	New and improved website.	Ongoing	See attached website and social media analytics sheet.	



Discussion Brief

ITA Annual Vendor Evaluation

Background

This is the annual vendor performance report for committee review. This brief is meant to help determine the success of training providers and to determine which courses are no longer in demand. It must be noted that this performance report is ONLY for CareerSource Brevard (CSB) funded students.

The information is taken from Employ Florida (EF) and shows information for Program Year (PY) 2016-17. The following key areas are shown for each program:

- Percent of customers exited who obtained employment.
- Percent of customers exited who obtained employment in a training related field.

When analyzing the data for corrective actions, staff focuses on the percentages for those areas. If any of the percentages is less than 60%, a closer look is taken to ensure the percentage represents a statistically valid number. We then look for extenuating circumstances, such as customers being recalled to previous employers or discontinuing training to take a job to meet immediate financial needs. If there are still concerns with the performance, corrective action is discussed.

The PY2016-17 report found the wage at placement to range from \$8.25 to \$20.00 per hour. The bottom rate was higher than the previous year's rate of \$8.00 per hour. The upper rate was lower than the previous year rate of \$29.00 per hour.

Included is Attachment A which shows the amounts paid to each provider along with the percentage of those exiting the program(s) who became employed, the percentage of those employed who obtained jobs in areas related to the training they received, and the average hourly wage at placement. If no dollars are listed it means that we have not expended funds during this program year, however the performance data does apply because of the timing of completing the training.

This year we have two vendors who fell below the 60%; however, there were only two participants enrolled with each vendor which does not constitute a statistically valid analysis. Based on staff review the following is provided:

- **Keiser University** There were two customers enrolled, one is still active and the other completed Occupational Therapy Training and then went to work in construction as a plasterer and stucco mason.
- **Roadmaster Driving School** There were two customers enrolled at this provider. One entered a training related placement. The other completed training but went to work as an account manager with a roofing contractor.

Discussion

At this time, staff's recommendation is to not issue any corrective actions to training vendors. Staff is open to any questions or feedback from Career Center Committee members.

Attachment A

ITA Vendor Evaluation PY 2016-17 Formula Funding						
Provider Name	Total Amount Paid	Successfully Completed	Placed in Employment	Placed in Training Related Employment	Average Hourly Placement Wage	
Harris Casel Institute	\$102,005	85.0%	100%	85.0%	\$14.46	
Eastern Florida State College	\$140,338	76.7%	100%	65.4%	\$12.77	
Keiser University*	\$7,535	100%	100%	0%	\$20.00	
MedTech	\$15,762	100%	100%	75%	\$15.13	
New Horizons Computer Learning Centers of Orlando	\$55,149	100%	100%	88.9%	\$17.66	
Roadmaster Drivers School of Orlando, Inc.*	\$20,000	100%	100%	50%	\$11.88	
Truck Driver Institute of Florida*	\$19,250	100%	100%	100%	\$11.88	

* 1-2 Participants Enrolled



Information Brief

Effectiveness of Training/Career Services

Background

Strategy: Increase the skills needed in the labor force to meet the demands of local and regional businesses.

In support of this strategy CareerSource Brevard staff are continuing to track and analyze the performance of career services compared to training services and to evaluate the effectiveness of the trainings offered as well as the performance of training vendors and the programs they offer.

In Program Year 2016-17, CareerSource Brevard provided Workforce Innovation and Opportunity Act (WIOA) funded training services to 337 customers at an average cost per placement of \$7,051 for WIOA enrolled customers. The following is a snapshot of the results of training to placement and is all inclusive of Individual Training Accounts (ITA's) and other training mechanisms (i.e. OJT's, EWT's, AWE's).

WIOA Adult and Dislocated Worker Formula Funds						
				% of		
	Total		Total	Completers	Cost per	
	Served	Completers	Placed	Placed	Placement	
Career Services	1,125	742	393	52.96%	\$3,887	
Training Services	337	163	152	93.3%	\$7,051	
Total	1,462	905	545	60.2%	\$4,769	

WIOA customers who receive training continue to yield a higher placement rate than those receiving only career services. Career services include assessments, Employ Florida Marketplace (EFM) registration assistance, orientation, resume assistance, referral to workshops, etc.

Training Services are analyzed based on multiple modalities of training, i.e.: Individual Training Agreements (ITA's, On-the-Job Training (OJT's), Employed Worker Training (EWT) & Adult Work Experience (AWE). EWT and AWE currently make up a significantly smaller segment of the training services and are not included in this analysis. This focus will be on the two larger mechanisms; ITA's and OJT's.

WIOA Adult and Dislocated Worker Formula Funds						
				% of		
	Total		Total	Completers	Cost per	
	Served	Completers	Placed	Placed	Placement	
Training Services	337	163	152	93.3%	\$7,051	
ITA's	116	63	63	100%	\$6,226	
OJT	170	94	87	92.6%	\$6,267	
Other*	51	6	2	33.3%	N/A	

*Other includes Employed Worker Training, Customized Training, and Adult Work Experience.

Both OJT's and ITA's contribute to high success rates and similar costs per customer placed.

	Placements	6 Month Follow-up	12 Month Follow-up		
	All	Percent Still Employed	Percent Still Employed		
ITA's	63	68.2%	73.1%		
OJT's	87	93.7%	88.4%		

Another factor for effectiveness of training is to consider retention in employment. Completed follow-ups were reviewed for both ITA's and OJT's. Staff looked to see if the customer was still employed at the time of the 6 month and 12 month follow-ups with no consideration of whether they were still with the same employer or not.

OJT's out performed ITA's by 25.5% when looking at those customers still employed at 6 months. That margin narrowed to 15.3% when looking at those customers still employed at 12 months.

CONCLUSION:

In this and all previous reviews, training services when compared to career services alone yield a higher job seeker placement rate. This is most likely because of the more intensive interaction with staff and individualized services provided in a training environment.

Looking at the training services it is clear that some customers benefit more from ITA type training while others have fewer barriers and can move successfully through OJT training. The similar results for each program appear to indicate that career center staff are matching customers to the type of training that best suits the customer needs.

Higher retention rates for OJT training mechanisms indicate that this type of training results in longer term employment. It's hard to say whether that is a result of the mode of training or the fact that the training itself is really geared toward the employer needs while ITA's are geared more toward a specific skill set. Either way OJT still yields a higher retention rate for our job seeker customers.

Staff will continue to track and analyze the data and provide results for committee review.



Information Brief

Sector Strategy Updates

Background

CareerSource Brevard currently employs three full-time sector strategy program managers to focus on Healthcare, IT, and Manufacturing industries, along with a part time staff for the Aerospace/Aviation industry. Much of the responsibility of the sector strategists is to convene workforce, education and industry to form partnerships to help identify the training needs of local businesses. Skills gaps and talent pipeline issues are also addressed. The sector strategy methods are ways that CSB can cross walk real-time data from Industry to CSB's frontline staff and business liaisons.

<u>Healthcare</u>

- Brevard Healthcare Workforce Consortium (March 7) Supported by Business Liaisons, Staffing Specialists and our Recruiter. This event was especially impactful to our Business Liaison who engaged with several businesses during the event resulting in business support activities. The Staffing Specialists and Recruiter got to hear first-hand committee reports and business needs discussed at the meeting.
- Career Exploration Workshop (April 14) To support recruiting efforts for the Nursing Career Pathways training grant, targeting training for Certified Nursing Assistant/Patient Care Assistant and Licensed Practical Nurse. The event was facilitated by our Business Liaison and supported by healthcare employers, educational partners, and CareerSource Brevard Staffing Specialists. Fourteen career seekers attended and seven have engaged for career training assistance.
- Practical Nursing Program Orientation (May 15) –In support of the Nursing Career Pathways Training grant, Eastern Florida State College held this event. This was attended by our grant-funded Staffing Specialist, Business Liaison, Macedonia Education Technology & Career Academy and LPN training candidates (to keep them positively focused). The orientation consisted of application processes, testing information, financial aid information, Practical Nursing program information and a tour of the facility. We believe this is a best practice and may hold future orientations for a LPN training candidate recruitment strategy.
- Health First Medical Assistants Training A Health First initiative in partnership with Eastern Florida State College. Health First is working with CareerSource

Brevard to help recruit candidate enrollments. CSB is promoting this initiative throughout the career centers, with our partners and at the May 9th job fair.

<u>IT</u>

For the past quarter, the following tasks have been accomplished for the America's Promise Grant initiative;

- EDC Board of Directors Presentation The IT Program Manager spoke to approximately 100 key professionals about the IT sector and the ability to fund IT certification training to boost the workforce and attract talent to the area. This resulted in request by the EDC for us to provide them a brief on the "State of the IT Industry" in Brevard. The EDC was to use this for a "corporate relocation inquiry" they received from a railroad support company wanting to move to Brevard.
- Consortium Meetings The kickoff event on February 1st resulted in discovering over 200 concerns related to IT workforce challenges. Our April follow-up event brought together approximately 40 partners from government, industry and education to discuss these challenges and prioritize them into the creation of two ongoing committees related to either Training/Education or Staffing.
- IT Gap Study published this quarter, covering elements of occupation growth, future wages, an evolving tech labor market, workforce challenges, etc.
- Attended the youth job fair recently and identified several people that are now in the participant training process for APG.

Manufacturing

For the past quarter, the following tasks have been accomplished for the Advancing in Manufacturing initiative;

- AIM Internship program 13 sponsorship contracts including; Hydronit, MC Assembly, MTC Engineering, Knights, Harris, DRB Packaging, Roswell Global, ZCD, and Paragon Plastics (\$25,000).
- Working with regional Registered Apprenticeships to do an Apprenticeship Career Orientation at Bayside HS this spring to introduce HS to these earn and learn career pathways.
- New J-STD Soldering Course Evening course being hosted by EFSC, with currently 10 students registered. CSB is sponsoring 7 of the students. CSB also worked with EDC/MASC to provide scholarship to 3 CPT grads for this class to earn another stackable credential.
- Convened EFSC Mfg. Industry Advisory Council March 14 to focus on placing graduates and students in internships. Co-hosting initiatives into MASC meetings; Soft Skills, Apprenticeship, Internships, CPT scholarships for sustainability of our programs.
- Pre-Apprenticeship Partnership with Brevard Adult Education CareerSource Brevard, in partnership with Brevard Adult Education is creating a Registered Pre-

Apprenticeship program that would provide foundational skills for all trade occupations that have existing Registered Apprenticeship programs in Brevard. CSB applied for but was not awarded a one year grant from CareerSource Florida for \$100,000 to offset the initial program costs, curriculum development and assist with teacher associated costs, this effort will continue regardless. CareerSource Brevard and Brevard Adult Education in coordination with existing Registered Apprenticeship (RA) programs in Brevard have been working together over the last 6 months in order to facilitate dialog, minimize working in silos and to maximize This effort is leading to the creation of *a* collaboration. Building Trades/Construction/Manufacturing Pre-Apprenticeship program to meet the needs of multiple RA programs. The curriculum that will include a Certified Production Technician certification and other foundational skills that the RA partners have provided as core skills to include 10th grade Math competency of soft skills, safety, blueprint reading etc.

Aviation/Aerospace

For the past quarter, the following task has been accomplished for the Aviation/Aerospace Industry:

• Industry Relations staff is currently working with CareerSource Florida for preliminary review and analysis of the feasibility to replicate a very successful California aerospace preapprenticeship program, Aero-Flex, an innovative employer-designed Workforce Development Pipeline Program. Concept presentations have been presented to Northrop Grumman and Lockheed with variable results. Next steps include review of required funding, training partner support and industry commitment.



Information Brief

Soft Skills Program Overview

Background

Employers have identified a large and growing "soft skills" gap that is negatively impacting both job placement and retention rates. CSB recognizes that soft skills are critical to success in the workplace and supports employers in ensuring their workers have the skills to flourish in the workplace. As a result, CSB solicited a grant from CareerSource Florida in the amount of \$267,968 to develop and operate a pilot program to build on our Sector Strategy initiatives by listening to the voice and concerns of industry. Phase One has been implemented and will offer 500 participants basic soft skills training through a national partner that is practical, self-paced, credentialed and credible to employers and monitor hiring and retention patterns for positive results. The grant will operate through October 31, 2018.

Program Overview

CareerSource Brevard (CSB) has listened to industry leaders, human resource professionals, and business managers alike and proactively found a solution to this challenge. South Brevard Society of Human Resource Management and Space Coast Human Resource Association assisted CSB in the selection process by participating on a panel of HR professionals who provided their valuable recommendations. Based on feedback and several other factors, CSB implemented a national soft skills pilot program, in partnership with Win Essential Soft Skills, an eLearning program that includes mastery assessment and certification. Along with the digital platform, the eligible career seeker has the opportunity to participate in the blended interactive workshops to meet their training needs. Upon completing the Win Soft Skills Series, which consists of four modules, relating to professionalism, communication, teamwork and critical thinking, career seekers earn a credentialed certificate by taking a proctored test that measures learning gains. In addition, all Board and Center Staff will take this Soft Skills training as a professional development requirement.



Information Brief

Continuous Improvement Initiatives

Background

In July 2017, CareerSource Brevard (CSB), brought on a new one-stop career operator contractor - C2 Global Professional Services (C2). During transition, C2 worked with CSB Board Staff to identify various areas for improvement. In particular, C2's strengths in technology helped to identify core initiatives that would help the organization attract hidden talent and increase awareness within the community. Several of these initiatives have become part of the President's goals for PY 17-18. The following is provided as an update on those initiatives:

Virtual Industry Tours

This initiative is a six month pilot in partnership with C2's Texas contracts, Workforce Solutions. The series includes Industry Chats and Virtual Tours to provide employers an opportunity to engage youth and adult job seekers. Employers connect to classrooms in up to 35 career centers throughout Texas and Florida through a video-conferencing platform. During the sessions, youth and adult job seekers will be able to: learn about careers and career pathways from a wide variety of industries, speak to professionals about their jobs and careers, engage in live Q&A sessions, and take a live virtual tour. Each session is moderated by a facilitator and is one-hour long, allowing two to three employers to present. Sessions that have occurred so far include (Numbers include all sites for Texas & Florida);

- 9/6/17 Manufacturing Session 32 sites logged on, 85 participants total.
- 10/11/17 IT Session featuring *Artemis* 43 sites logged on, 220 participants total.
- 11/8/17 Healthcare Session featuring *PSA Healthcare* 31 locations logged on, 175 participants total.
- 12/6/17 Aerospace Session featuring *Airbus* from Texas 30 locations logged on, 200 participants
- 01/24/18 Finance Session featuring *Primerica* 27 sites logged on, 240 participants total.
- 02/07/18- Construction and Transportation Session featuring *Rush Construction* 37 sites logged on, 290 participants total.
- 4/25/18 Manufacturing and Distribution Session featuring Mouser Electronics (Ft. Worth) and Toyota Manufacturing (San Antonio) – 28 sites logged on, 250 participants total.

Due to the success of the pilot program, the virtual tours have been extended for an additional six months. The planned schedule is below:

- 5/23/18 Logistics
- 6/27 Customer Service
- 7/25 Entrepreneurship
- 8/22 Healthcare
- 9/26 Information Technology
- 10/24 Financial Services

Career Advising Training

C2 is evaluated three methods of career advising training - CALE, California Workforce Association TadGrants and The Graduate Network (TGN). All of these tools are best practice models for career advising, focusing on how to engage customers, mutual goal setting, fundamentals of advising, etc.

Training was hosted during 3/26-3/30 by C2 and TAD Grants. Staff were trained in two cohorts putting them through two-day Career Advising Trainings. C2's McAllen and Austin staff were present to interact with the group. Staff were surveyed and C2 is looking to host this training annually. Quarterly webinars will also be rolling out as a follow up series.

Texting Campaign

Operated by CSB recruiters, CSB now has the capability to mass text to jobseekers through a tool called Trumpia. Trumpia is a platform that allows messages to be programmed to those who have opted in. Subscribers receive messages about upcoming job fairs, recruiting events, virtual industry tours and other news occurring in the centers. Trumpia is being promoted currently through committee meetings, social media, and in-center flyers.

> Launched on 8/1/17, Goal: 1,000 subscribers by May 2018 As of June 1, there are 323 subscribers.

Jobs321 Facebook Page

Operated by the CSB Recruiters, this Facebook page highlights up to 10 new job postings per day in the Brevard County area. Jobs are also displayed on a Google Map for easier view and searches. All jobs are linked back to the Employ Florida (EF) posting. The tool is being promoted through CSB's board page and a new partnership with local Facebook page "Jobs Network"(JN). Recruiters are utilizing the JN page to market CSB's Hot Jobs list to over 30,000 local jobseekers.

> Launched on 8/1/17, Goal: 1,000 fans by May 2018 As of June 1, there are 753 fans.

<u>Jobs Map</u>

C2 has developed a "jobs map," which is a geographical, interactive way to display available jobs in Employ Florida. The map is refreshed every Monday and displays jobs by industry. The map has a designated location on the CSB website and is being promoted through a texting campaign, and being highlighted on both CSB's and Jobs321 social pages. Phase two of this project will be overlaying the Space Coast Area Transit fixed route public transportation route so users can view what jobs have accessibility. The tool is viewed as a utility, showcasing the jobs available in EF in a new geographical way. Information about the job is provided on the map, and directs users to EF for further details and/or to apply.

> Launched on 8/1/17, Goal: 10,000 views by May 2018 As of June 1, there have been 20,655 views.



Information Brief

Third Quarter Contractor Performance PY 2017-2018

Background

The CSB Workforce Operations contract is cost reimbursement for direct program costs, however, profit is withheld from the Contractor until measurable performance outcomes are achieved. Payments of withheld costs are available to the Contractor to earn on a quarterly basis.

Payment of withheld profit uses a performance measurement model based on the following elements:

- A) Meeting or exceeding 5 out of 9 measures as shown in the contract.
- Measures 1 through 7 Rank at 13 or less on specific measures from the Monthly Management Report
- Measure 8 Meet or exceed the minimum percentages set on 5 out of 8 Performance Standards established in the contract.
- Measure 9 Obtain an overall system score of 90% or higher on the Career Center Standards

B) Meet or exceed the accelerated percentages set on 5 out of the 8 Performance Measures established in the contract.

C) Meeting or exceeding a minimum score of 75 on a Board performance evaluation related to programmatic monitoring results.

PY 2017-18 Performance Results

The Contractor succeeded in meeting or exceeding the performance criteria and was paid all withheld costs.

Elements of Contractor Performance Earnings PY 17-18

PY 17-18						
Element A						
Objective/Criteria	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter		
Meet 5 out of 9 measures below						
Welfare Transition Entered Employment Rate (Rank between 1-13 on State Quarterly MMR)	No – Ranked 22	No – Ranked 20	No – Ranked 18			
Welfare Transition Federal All Family Participation Rate (Rank between 1-13 on State Quarterly MMR)	No – Ranked 21	No – Ranked 20	No – Ranked 20			
WIA Adult Employed Worker Outcome Rate (Rank between 1- 13 on State Quarterly MMR)	Yes – Ranked 6	Yes – Ranked 1	Yes – Ranked 6			
WIA Adult & Dislocated Worker Entered Employment Rate (Rank between 1-13 on State Quarterly MMR)	Yes – Ranked 1	Yes – Ranked 1	Yes – Ranked 1			
Wagner-Peyser entered Employment Rate (Rank between 1-13 on State Quarterly MMR)	Yes – Ranked 6	Yes – Ranked 4	Yes – Ranked 9			
Short Term Veterans Entered Employment Rate (Rank between 1-13 on State Quarterly MMR)	Yes – Ranked 3	Yes – Ranked 3	Yes – Ranked 11			
Wagner-Peyser Percent of Job Openings Filled (Rank between 1-13 on State Quarterly MMR)	Yes – Ranked 9	Yes – Ranked 4	Yes – Ranked 11			
Met the minimum percentages set on 5 out of 8 Performance Standards established in Attachment F.	Yes – Met Minimum on 7 of 8	Yes – Met Minimum on 7 of 8	Yes – Met Minimum on 7 of 8			
Obtained an overall system score of 90% or higher on the Career Center Standards	e Yes – 100%					

Element B					
Met the accelerated percentages set on 5 out of the 8 Performance Measures established in Attachment F	Yes – Met Accelerated on 5 of 8	Yes – Met Accelerated on 6 of 8	Yes – Met Accelerated on 6 of 8		
Element C					
Met a minimum score of 75 or higher on the CSB performance evaluation related to the annual state programmatic monitoring results	Available at the end of the year				

The one measure not met was a new measure for increasing the number of customers being served by the Career Centers. The 3rd Quarter goal was to reach 19,938 customers and there were actually 18,850 reached. Contributing factors include Hurricane Irma, upgrades to EFM that have caused several problems with registering customers in the system, and low unemployment rates.



Information Brief

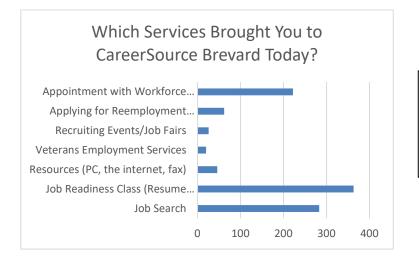
Local Customer Satisfaction Survey Results – Job Seekers

Background

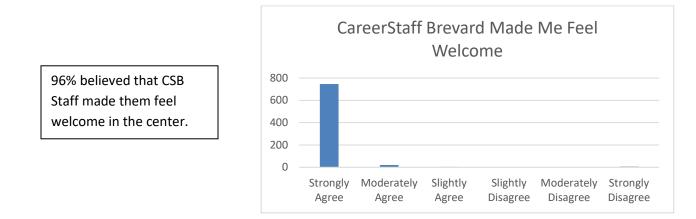
The Customer Satisfaction Survey instrument in use in our career centers appears on computer stations and on the Workforce Specialist Services and Transition Specialist Services computers. Signage, pop-up reminders and staff engagement have been used to encourage participation. As of July 1, 2017, the Customer Satisfaction Survey transitioned to the new contractor. The format and questions were revised slightly to provide better feedback based on contractor services and customer flow.

<u>Results</u>

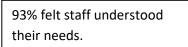
During the third quarter January 1, 2018 through March 31, 2018, 793 customers completed surveys. Actual comments were provided by some customers but are not shared in this brief due to the volume of comments received; they are reviewed by the Contractor to support continuous improvement efforts and shared with Board staff via the monthly contractor report. Year to Date 2,460 customers have completed surveys with an overall customer satisfaction rate of 94.0%.



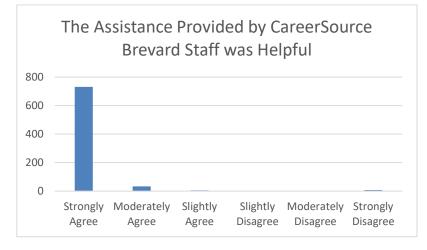
Of the 793 customers completing surveys, the largest group were those that came for Job Search Readiness Class (363).







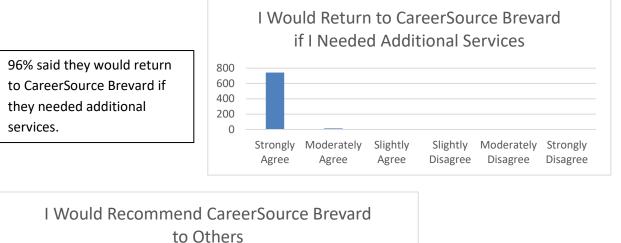




94% strongly agreed that staff was helpful.



92% felt staff gave them the information they needed to assist them in their job search.



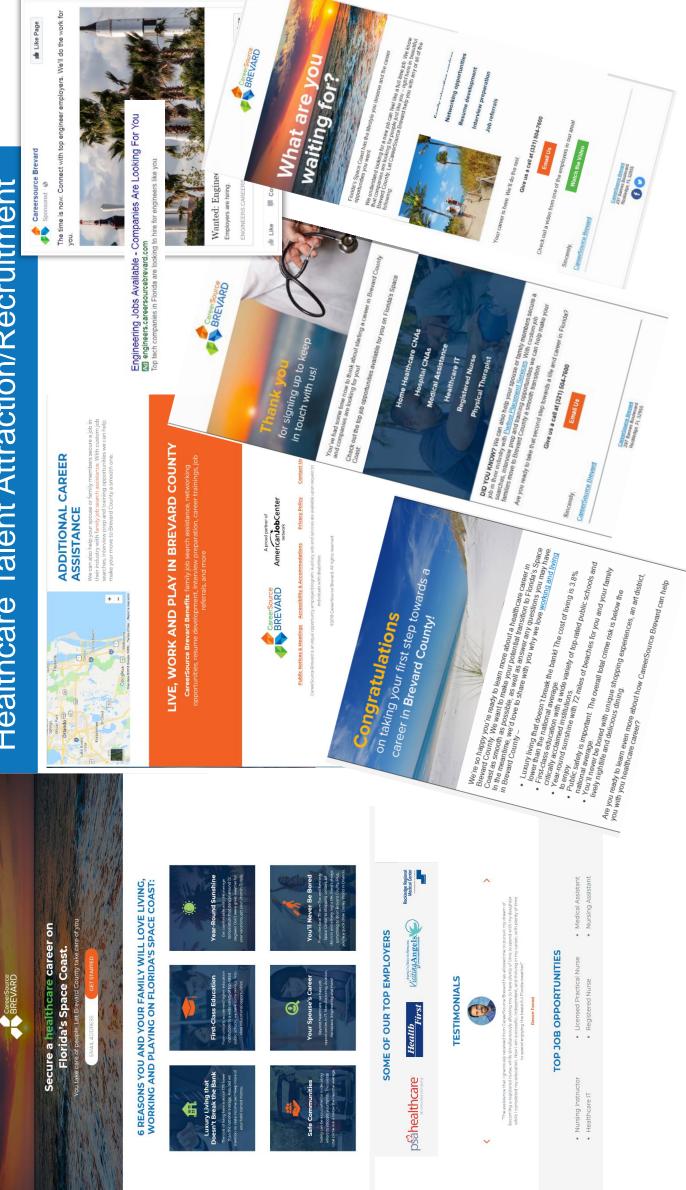


95% would recommend CareerSource Brevard to others.

95% strongly agreed that they were satisfied with their overall experience at CareerSource Brevard.







TOH29AN2 AID3M **TAID** 35 of 36 WEBSITE AND \mathbf{os}



Businesses SERVED

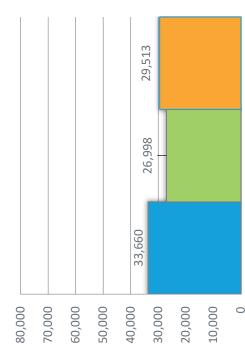
Multi-media outreach support continues to help engage Brevard's Unemployment Rate at 3.8%, overall user traffic is expected to businesses and career seekers alike. With Brevard's continue to show a decline.







Website Traffic



Q2 PY17-18 Q3 PY17-18

Q3 PY16-17

Website Stats

Hot Jobs downloaded 3,513 times 29,513 Users on CSB website 3:24 Avg. Session Duration 2.32 Pages / Session 122,173 Pageviews Facebook.com Top Referral Sites: Brevardfl.gov

- Edline.net (Brevard County Schools)
- Employflorida.com
- Melbourneflorida.org itusville.com

Q3 PY 17-18



Career Center Committee

June 14, 2018

COMMITTEE MEMBER	PHONE	EXT		RSV	Р	
			YES	<u>NO</u>	MAYBE	COMMENT
1 Angelastro, Joe	504-0000					
2 Archer, Stephanie	633-1000	395				
3 Beal, Shawn	459-1400					
4 Coxwell, Dale	632-8228					
5 Heller, Nancy	956-1444					
6 Koursaris, Laura	690-3280					
7 Menyhart, Mike	403-0935 C					
8 Patel, Amar/Robert Gramolini	632-8610					
9 Thron, Rose	952-7220 X301					
10 Visco, Jerry	633-2034					

Total

0 0 0